

CGR

Public Forum #1 | September 10, 2011

Study of Governance and Service Options
Town of Rye and the Villages of Port Chester, Rye Brook and Mamaroneck



Today's Agenda

- ▶ Call to order
- ▶ Introductions
 - ▶ Steering Committee
 - ▶ Study Team (CGR)
- ▶ Project objectives and approach
- ▶ Introduction to the website
 - ▶ Review of public input mechanisms
- ▶ Preliminary information on the Rye Town community
- ▶ Comments and questions from the public
- ▶ Adjournment

Steering Committee | The Members

▶ Town of Rye

- ▶ Joe Carvin (Supervisor)
- ▶ Bishop Nowotnik (Confidential Secretary)

▶ Village of Port Chester

- ▶ Dennis Pilla (Mayor)
- ▶ Christopher Russo (Manager)

▶ Village of Rye Brook

- ▶ Joan Feinstein (Mayor)
- ▶ Christopher Bradbury (Administrator)

▶ Village of Mamaroneck

- ▶ Norman Rosenblum (Mayor)
- ▶ Richard Slingerland (Manager) / Daniel Sarnoff (Assistant Manager)

About CGR | Who we are

- ▶ Founded in 1915, we've been at the forefront of local government efficiency for *ninety-six years*
- ▶ Independent 501c(3) non-profit organization
- ▶ Expertise in government management, economic/fiscal analysis, service delivery and community analysis

About CGR | The Study Team

▶ **Joseph Stefko, Ph.D.**

CGR Director of Public Finance / Project Director

13 years experience working on/in local government management, directing dozens of projects on shared services and consolidation throughout NY and NJ

▶ **Ana Liss, M.P.A.**

CGR Research Associate / Project Analyst

Key member of CGR's government management team, former researcher with Economy League of Greater Philadelphia, University of Pennsylvania MPA

Project Overview | Objectives

1. Analyze potentially dissolving Town of Rye in order to eliminate an administrative level and generate tax relief
 - a) Analyze alternative forms of government (coterminous town/village options) for Port Chester and Rye Brook in the event of Town dissolution
 - b) Consider governance and service options for Rye Neck section of Mamaroneck
2. Analyze potential shared service alternatives between and among the Town and Villages in the event the Town does not dissolve

CGR's Philosophy | Objectivity and Fact-Based

- ▶ **Objective, fact-based collection and review of data**
 - ▶ We've no preconceived notion! An independent collection of data and facts is essential to building a shared information foundation for *any* examination of shared services or consolidation.

- ▶ **Facilitate an active public engagement strategy and two-way flow of information**
 - ▶ Any consolidation or shared service effort *must* encourage an active, transparent and open flow of information with the larger community.

Project Overview | Study Approach

- ▶ Phase 1
Project initiation
- ▶ Phase 2
Baseline review of current operations and finances
- ▶ Phase 3
Analysis of Town dissolution impacts, options
- ▶ Phases 4-6
Report out to boards, community

Phase 2 | Baseline Review

- ▶ Independent collection of key data components, both quantitative *and* qualitative
 - ▶ Budgets
 - ▶ Municipal services and key operational considerations
 - ▶ Debt statements
 - ▶ Assets
 - ▶ Properties
 - ▶ Collective bargaining agreements
 - ▶ Staff rosters and organizational charts
 - ▶ In-depth interviews with key stakeholders, elected officials and department heads to fully understand how the municipalities function

Phase 3 | Analyze Dissolution Options, Impacts

- ▶ Analysis of Operational and Financial Impacts
 - ▶ How would services be addressed?
 - ▶ How would staff allocations be addressed?
 - ▶ Which entity/entities would assume service responsibilities?
 - ▶ How would shifts impact operations and/or budgets?
 - ▶ What cost efficiencies may be available?
- ▶ Analysis of Governance Options
 - ▶ Process requirements for separate coterminous Town/Villages
 - ▶ Transitional and fiscal impacts of different options
 - ▶ Develop model for reallocating existing revenues
 - ▶ Identify other potential shared services that could remain

Phase 3 | Analyze Dissolution Options, Impacts

- ▶ How to address the Village of Mamaroneck’s “split”?
 - ▶ Review coterminous option(s)
 - ▶ Review annexation options
 - ▶ Review transitional/recurring financial implications on Villages *and* Town of Rye

- ▶ Analysis of Transition Issues
 - ▶ Necessary activities to dissolve Town
 - ▶ Disposition of Town debts, assets, employees
 - ▶ Alternatives for Town parks and maintenance
 - ▶ Process for successor municipalities to assume service and governance responsibilities

Phases 4, 5 and 6 | Report Out to Community

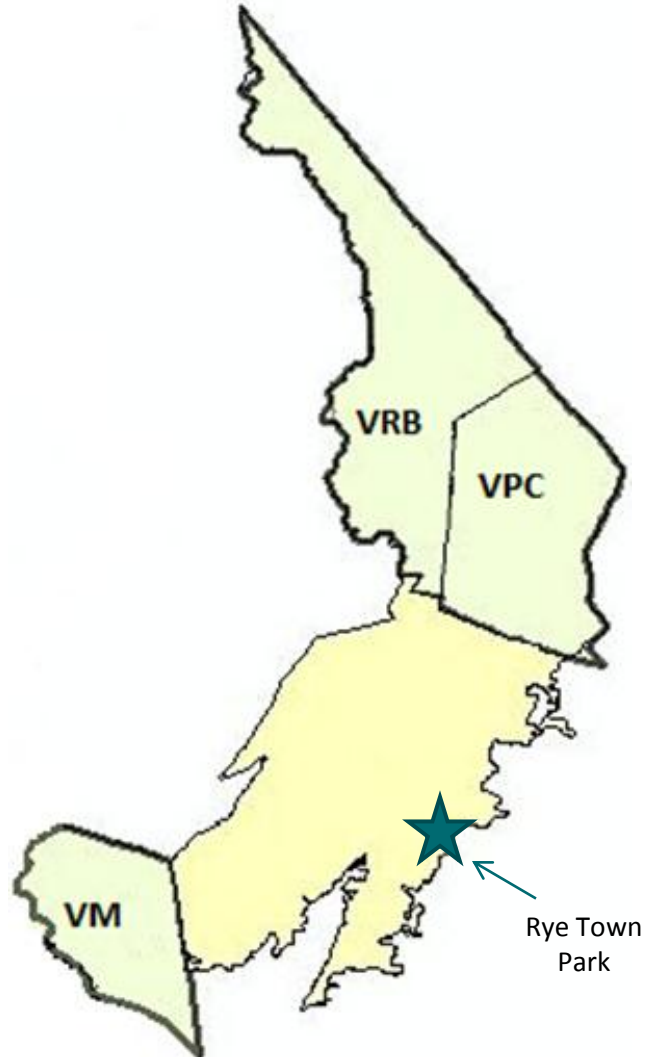
- ▶ Publication of draft report
- ▶ Presentation of draft report to meeting of joint boards
- ▶ Incorporation of feedback, preparation of final report



Engaging the Community | Project Website

www.cgr.org/ryetown

Community Overview | Contextual Points



Community Overview | Contextual Points

Table 1:
Total Population
(Source: U.S. Census Bureau)

	Rye Brook	Port Chester	Rye Neck	Town of Rye
1950	ND	23,970	6,165	32,796
1960	ND	24,960	7,118	38,147
1970	ND	25,803	7,871	43,234
1980	ND	23,565	7,046	38,896
1990	7,765	24,728	7,031	39,524
2000	8,602	27,867	7,411	43,880
2001 (est)	8,901	27,993	7,467	44,361
2002 (est)	9,074	28,047	7,486	44,607
2003 (est)	9,223	28,091	7,477	44,791
2004 (est)	9,363	28,033	7,465	44,861
2005 (est)	9,449	28,079	7,426	44,954
2006 (est)	9,557	27,986	7,386	44,929
2007 (est)	9,564	28,018	7,399	44,981
2008 (est)	9,568	28,171	7,396	45,135
2009 (est)	9,588	28,222	7,438	45,248

Community Overview | Contextual Points

Table 2:
Budgeted Expenditures
(Source: Current fiscal year budgets)

<i>\$ in millions</i>	General Fund	Other	Total
Town of Rye	\$3.563	\$0.000	\$3.563
Village of Port Chester	\$34.867	\$0.000	\$34.867
Village of Rye Brook	\$16.486	\$1.167	\$17.653
Village of Mamaroneck	\$29.871	\$1.101	\$30.972
Total	\$84.786	\$2.268	\$87.054

Community Overview | Contextual Points

Table 3 (portion):
Common Expenditure Categories, Ranked by Rye Town Cost
(Source: Current fiscal year budgets)

	Town of Rye	Village of Port Chester	Village of Rye Brook	Village of Mamaroneck	Total
Tax Assessment	\$722,996	-	-	\$117,355	\$840,351
Health Insurance	\$459,000	\$3,667,713	\$1,665,300	\$3,408,308	\$9,200,321
Parks	\$341,299	\$473,712	-	\$816,777	\$1,631,788
Clerk and Finance	\$279,418	\$577,601	\$465,048	\$644,576	\$1,966,643
Court	\$255,098	\$864,919	-	\$432,037	\$1,552,054
Tax Collection	\$242,807	\$115,000	\$70,000	-	\$427,807
Debt Service	\$234,581	\$4,129,198	\$1,012,137	\$2,261,909	\$7,637,825
Employee Retirement	\$147,500	\$2,520,296	\$1,252,000	\$2,417,800	\$6,337,596
Legal Services	\$131,579	\$406,943	\$166,200	\$451,860	\$1,156,582
Executive and Manager	\$125,364	\$308,133	\$241,454	\$485,974	\$1,160,925
Social Security	\$105,000	\$1,080,222	\$540,000	\$1,153,500	\$2,878,722
Operation of Buildings	\$104,456	\$435,249	\$95,400	\$255,173	\$890,278
Contingency	\$80,000	\$200,000	\$167,000	\$150,000	\$597,000
Unallocated Insurance	\$70,000	\$475,000	\$265,000	\$763,745	\$1,573,745
Misc Other	\$63,500	\$117,400	\$136,000	\$296,424	\$613,324
Workers Comp	\$31,000	\$1,300,000	\$145,000	\$525,000	\$2,001,000

Community Overview | Contextual Points

Table 4 (portion):
Common Expenditure Categories, Ranked by Total Aggregate Spend
(Source: Current fiscal year budgets)

	Town of Rye	Village of Port Chester	Village of Rye Brook	Village of Mamaroneck	Total
Police	\$0	\$7,771,033	\$3,167,642	\$7,325,443	\$18,264,118
Fire	\$0	\$1,828,299	\$1,747,467	\$629,712	\$4,205,478
Solid Waste	\$0	\$1,334,028	\$964,630	\$1,563,131	\$3,861,789
Central Garage	\$0	\$905,975	\$533,952	\$410,707	\$1,850,634
Buildings and Codes	\$0	\$805,351	\$292,989	\$572,786	\$1,671,126
Library	\$0	\$884,732	\$492,513	\$0	\$1,377,245
Water	\$0	\$0	\$135,000	\$926,324	\$1,061,324
Street Lighting	\$0	\$360,000	\$125,000	\$294,000	\$779,000
Capital Transfer	\$0	\$0	\$737,000	\$0	\$737,000
Transfer Station	\$0	\$730,000	\$0	\$0	\$730,000
Tax Certiorari	\$0	\$75,000	\$25,000	\$600,000	\$700,000
Ambulance	\$0	\$275,834	\$203,016	\$66,492	\$545,342
Nutrition Programs	\$0	\$412,393	\$0	\$0	\$412,393
Mgt Info System	\$0	\$0	\$151,875	\$219,049	\$370,924
Storm / Sanitary Sewer	\$0	\$0	\$170,000	\$175,356	\$345,356

Your Feedback | Comments, Questions

